MBTA Ridership Update FY15-FY17

Office of Performance Management and Innovation October 23, 2017



Ridership in a three part series

Today: Current Context

Overview of FY15-FY17 ridership trends

Part II: Input for a ridership goal (Nov 6)

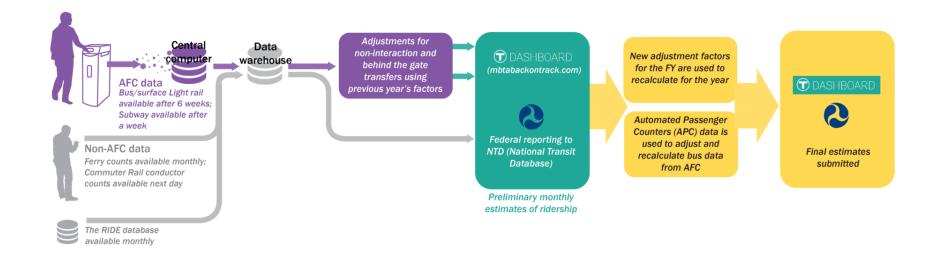
Policy considerations and changing role of competition

Part III: Turning a ridership goal into a capacity target (Dec)
Inform capital investment and service plans

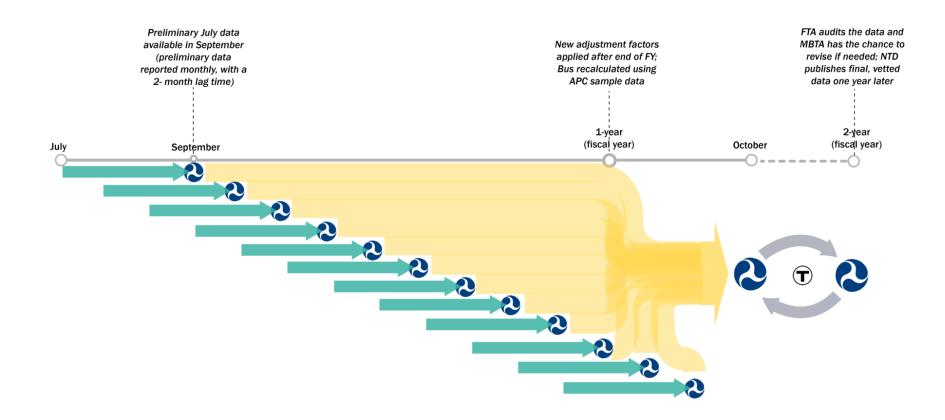
Current Context

- Ridership data
- National trends
- MBTA trends
- Investigating contributing factors
 - Impact of fare increase
 - Competition from other modes
 - Differences in bus routes
- Next steps

Reporting Ridership Data



Reporting Ridership Data



NATIONAL TRENDS

National trends in transit ridership

 Transit agencies are reporting ridership loss both to the NTD and in other publications and in press.

 Ridership loss appears to be more acute in bus service than on rail, though there is regional variation

D.C. WMATA

Metro's weekday ridership is down 6 percent compared with fiscal 2015, and weekend ridership is down 12 percent... ridership remains at levels not seen in 10 years. —Ripple effect of Metro's troubles: plummeting bus ridership across the region

NYC MTA

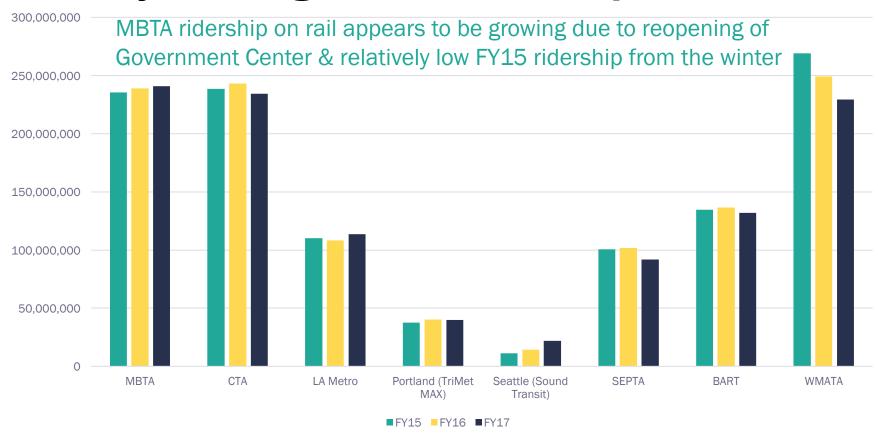
Bus ridership fell by approximately 1.6 percent on weekdays and 4 percent on weekends in 2016 from the previous year, part of a downward trend over the last decade. — <u>Subway Ridership</u> <u>Declines in New York. Is Uber to Blame?</u>

Chicago CTA

The agency also has seen a drop in bus ridership in recent years and the trend is expected to continue... CTA officials say this follows national public transportation trends, as ridership locally and nationally has faced increased competition from bike-share services, ride-share services, such as Uber, and from personal cars in a time of low gas prices. --CTA's new budget keeps basic fares stable for eighth year in a row



Heavy and light rail ridership trends



FY15-FY17 Change

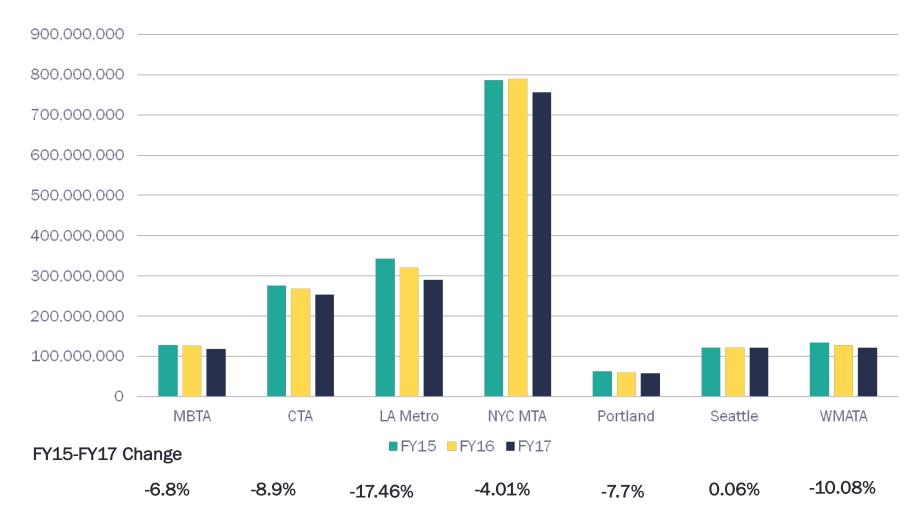
2.2% -1.8% 2.7% 5.0% +49.1% -9.8% -2.2% -17.4%

National Transit Database, with preliminary monthly FY17 data

Seattle opened new service



Bus ridership trends from peers



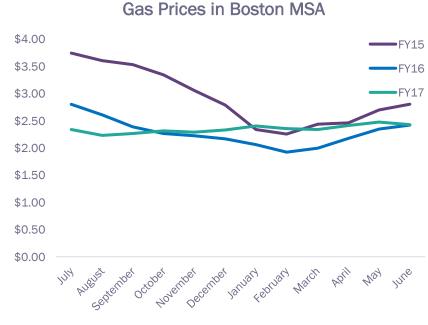
National Transit Database, with preliminary monthly FY17 data





National trends

- Peer agencies report losing ridership primarily:
 - Off peak weekdays and weekends
 - On bus service
 - In urban areas
- Peer agencies maintaining or increasing ridership:
 - In peak periods
 - On services with geographic constraints (under/over water)
- Causes under much debate; but include:
 - Competition from ride-hailing companies
 - Quality of transit service
 - Low gas prices
- Research suggests losing trips, not riders (e.g. riders taking fewer trips per rider)

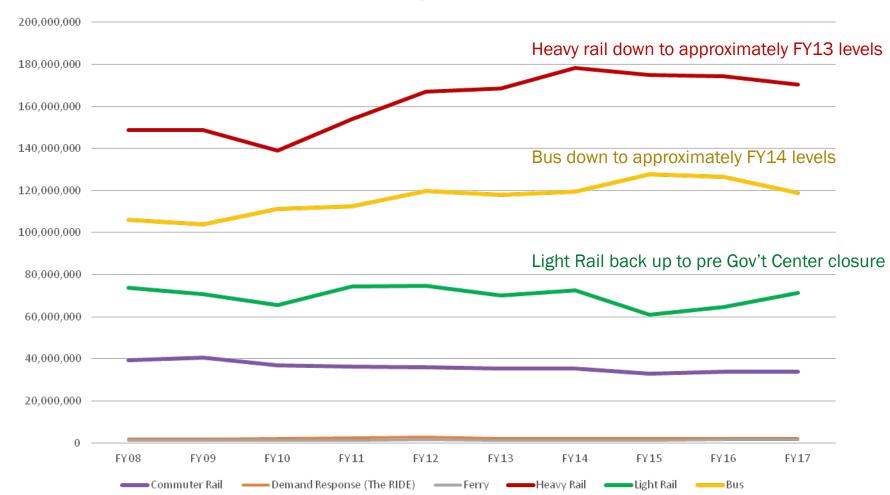


U.S. Energy Information Administration: http://www.eia.gov/dnav/pet/pet_pri_gnd_dcus_ybos_m.htm



MBTA RIDERSHIP TRENDS

Ridership reported to National Transit Database by mode since CharlieCard implementation



National Transit Database



Automated Fare Collection (AFC) taps illuminate FY16 to FY17 trends

- Heavy rail down approximately 2%
 - Down 5% on Saturdays
 - Gains in peak offset by losses off-peak on weekdays
 - Up peak weekdays 1-2%
 - Down off-peak weekdays 3-4%
- Bus lost approximately 6%
 - Weekends down 9-10%
 - Not uniform by bus route
- Ridership up on Light Rail due to reopening of Government Center
- No noticeable change in commuter rail ridership reported to NTD (based on conductor counts, not AFC)

Changes in AFC taps between FY15 and FY17

| Avg. day | FY 2015 | FY 2016 | FY 2017 | 2015-16 change | 2016-17 change | 16-17 change |
|-------------------------------------|------------|------------|------------|-------------------|-------------------|---------------------------|
| Subway | | | | | | |
| Weekday | 499,588 | 507,126 | 494,773 | 1.5% | -2.4% | -12,353 |
| Saturday | 292,696 | 285,588 | 270,745 | -2.4% | -5.2% | -14,843 |
| Sunday | 208,120 | 204,843 | 198,919 | -1.6% | -2.9% | -5,925 |
| Bus (excluding SL*) | | | | | | |
| Weekday | 335,459 | 342,900 | 323,850 | 2.2% | -5.6% | -19,050 |
| Saturday | 178,674 | 177,533 | 159,988 | -0.6% | -9.9% | -17,545 |
| Sunday | 112,956 | 112,497 | 102,258 | -0.4% | -9.1% | -10,239 |
| CR NTD FY total (monthly module) | 32,869,875 | 33,830,904 | 33,796,706 | 2.9% | -0.1% | -94 (avg. all days) |

^{*}Silver Line APC down average of 7.3%, AFC data not reliable for Silver Line for this period No surface Green Line data included



POSSIBLE CONTRIBUTING FACTORS TO RIDERSHIP CHANGES

Possible factors

- It is likely many factors are interacting and we are limited by our data sources
- We are testing multiple hypotheses to explain ridership changes
- Analysis begun on:
 - Fare increase, including change in the LinkPass multiple
 - Competition with ride-hailing companies
 - Bus route differences
- Additional research needed on:
 - Spatial changes in the region
 - Competition from other modes

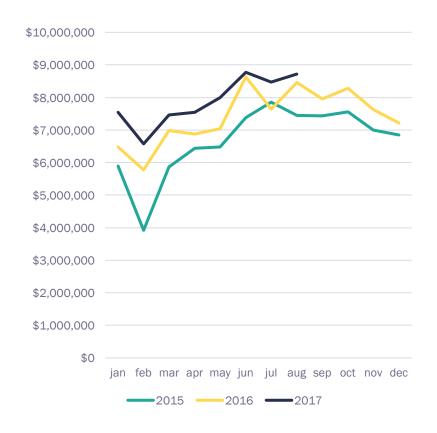


FARE CHANGES PRELIMINARY RESEARCH

Revenue – Commuter Rail & Boat



Single-Ride and Ten-Ride



MBTA accounting

Subway and Bus Revenue.

LinkPass Monthly



Stored Value and Cash



MBTA accounting

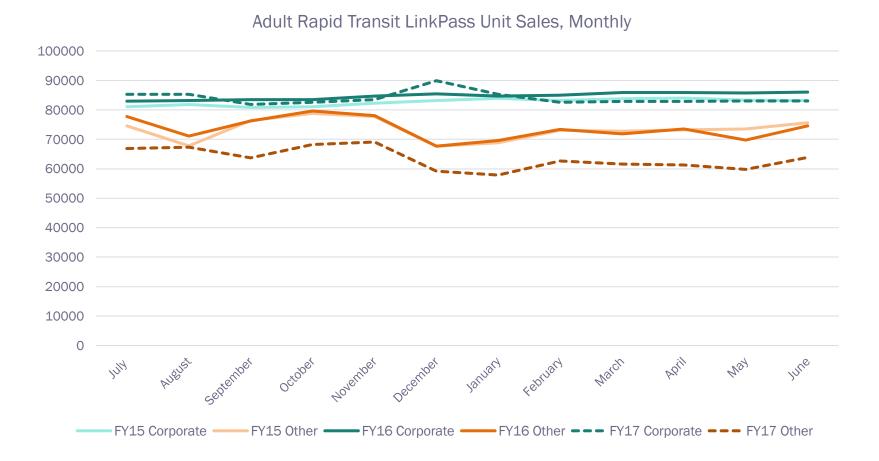
Change in LinkPass multiple

| | FY16 multiple | FY17 multiple |
|------------------------|------------------|--------------------|
| Monthly LinkPass | \$75/2.10= 35.7 | \$84.50/2.25= 37.5 |
| Monthly Local bus pass | \$50/1.60= 31.25 | \$55/1.70= 32.4 |
| Senior pass | \$29/1.05= 27.6 | \$30/1.10= 27.2 |

- In FY17 we increased the LinkPass multiple by 2 linked trips a month, the bus pass by 1 trip, and the senior pass stayed the same
- Sales of non-corporate LinkPasses fell, local bus passes remain consistent and senior passes rise slightly from FY16

Non-Corporate Pass Sales FY15-FY17

Non-corporate LinkPass sales dropped approximately 10,000 a month



Fare change initial conclusions

- It appears MBTA lost some elastic trips, including some trips by reduced fare riders
- Preliminary analysis suggests fewer non-corporate LinkPass sales contributed to fewer bus trips
- Revenue didn't decrease and the revenue projection for FY17 was accurate
- Commuter Rail revenue saw an increase due to the fare increase
- Bus/Subway saw more shifting from passes to stored value and less of an increase

COMPETITION FROM OTHER MODES - PRELIMINARY RESEARCH

Competition from other modes

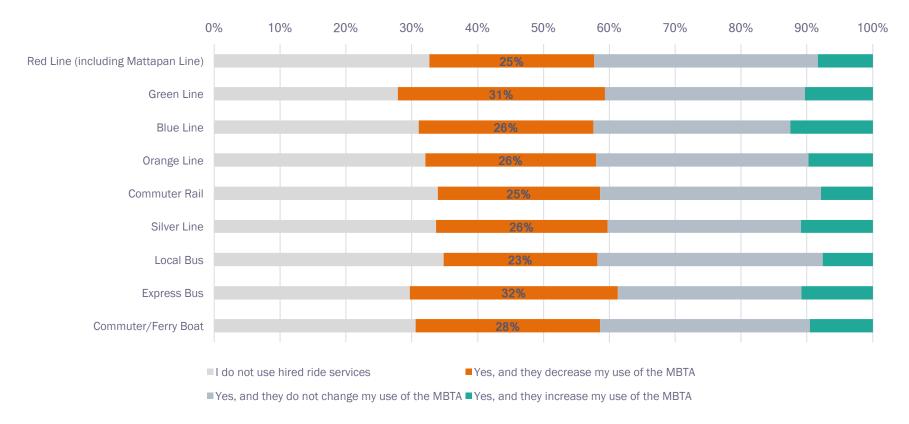
- Increase in usage of Ride-Hailing apps and bicycling
- Study of Ride-Hailing apps in 7 major cities in the US (including Boston) match national transit ridership trends of where/when losing ridership¹
- Other modes less competitive for cross-harbor trips where MBTA not losing ridership
- Apps like Transit provide a real-time comparison between MBTA and Uber



¹Clewlow, R., & Laberteaux, K. L. (2016, January). Shared-use mobility in the United States: current adoption and potential impacts on travel behavior. In *Annual Meetings of the Transportation Research Board, Washington DC*.

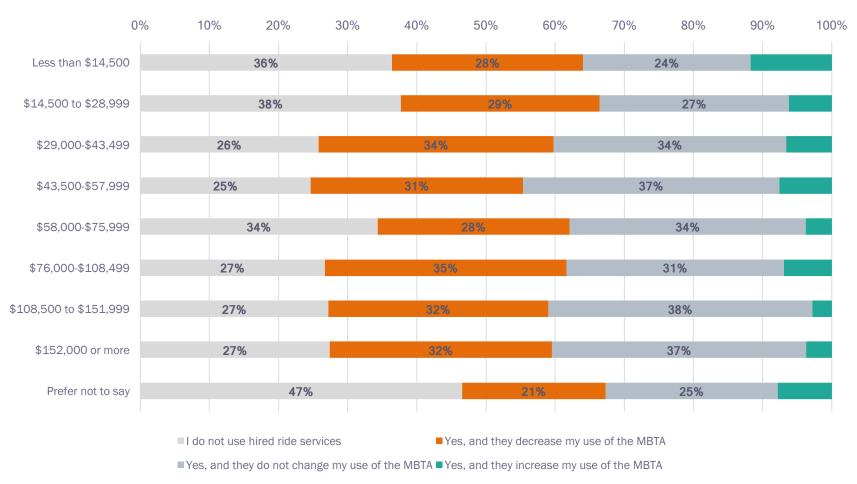
Do passengers use Ride-Hailing services?

Approximately 30% of passengers across all modes report that using these services reduces their use of the MBTA



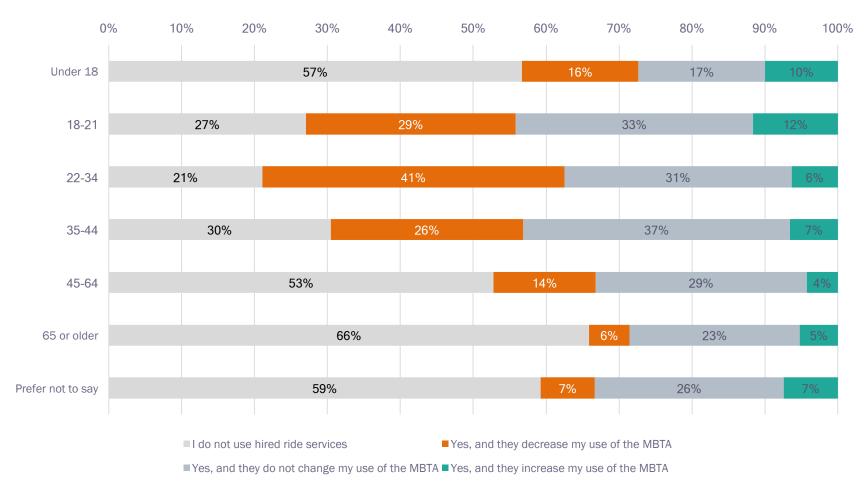
MBTA 2017 Intercept Customer Satisfaction Survey

Ride-Hailing usage varies slightly by income level



MBTA 2017 Intercept Customer Satisfaction Survey

Ride-Hailing usage varies by age



MBTA 2017 Intercept Customer Satisfaction Survey

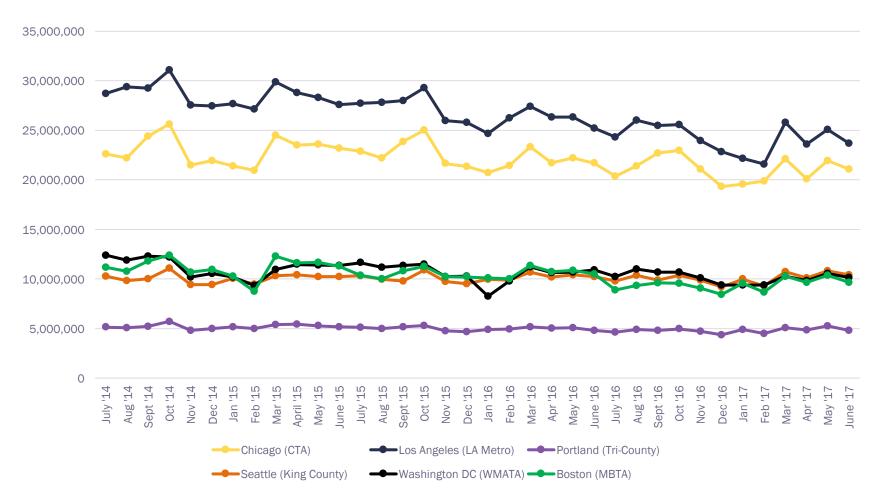


Ride-Hailing usage initial conclusions

- A large proportion (approximately 2/3) of MBTA's transit users report also using ride-hailing companies
- About half of those people report that use of ride-hailing companies reduces their use of MBTA while very few report that it increases their use of the MBTA
- We do not know how often use of ride-hailing services reduces or increases transit use, so we cannot yet estimate the number of trips lost

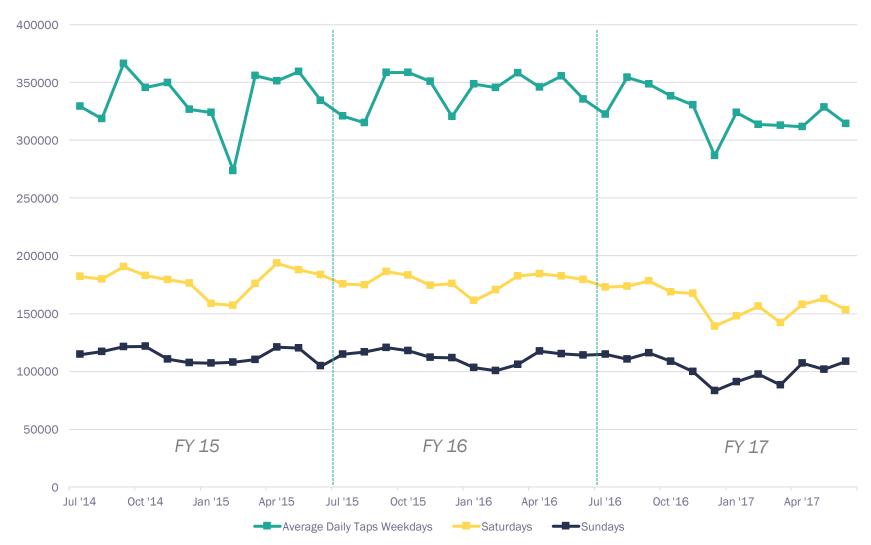
DIFFERENCES AMONG BUS ROUTES

Bus ridership trend



National Transit Database monthly bus ridership

Average MBTA AFC validations / payments on bus fareboxes



AFC, monthly average by day type

Ridership changes on bus routes

- Bus ridership drops were not across all routes, some routes gained riders
- Potentially many conflicting reasons/trends that will be masked by each other
- Regression models can incorporate multiple explanatory variables
- Tested two of the route-level aspects that might explain differences between bus routes: service quality and rider characteristics
- 80+ routes had sufficient data for analysis

| route | ridership change FY17 vs FY16 |
|-------|-------------------------------------|
| 57 | -11 % |
| 15 | -10% |
| 28 | -9% |
| 39 | -9% |
| 23 | -9% |
| 22 | -8% |
| 1 | -8% |
| 9 | -7% |
| 7 | -6% |
| 66 | -3% |
| 77 | -3% |
| 32 | -1% |
| 71 | 1% |
| 111 | 2% |
| 116 | 7% |
| 117 | 9% |

AFC

Results of regression models for bus routes: Service quality model

- Span of service
- Frequency
- Reliability
- Cost-effectiveness
- Crowding

Percent ridership change between FY16 and FY17

- The model is not very predictive of ridership changes; only about 7% of the variance between routes in ridership change is predicted by the quality of service
- The only significant variable is reliability; more reliable routes are associated with higher ridership improvements/less ridership loss
- A 10% increase in reliability corresponds with a 1.5% increase in ridership change

AFC and AVL

Results of regression models for bus routes: Rider characteristics model

- Percent of trips conducted for work
- Percent of riders transferring to or from another service
- Percent of riders paying reduced fare

Percent ridership change between FY16 and FY17

- This model is more predictive, explaining 18.5% of the variance between routes in ridership change
- The only significant variable is percent of riders paying a reduced fare; higher proportions of reduced fare riders are associated with higher ridership losses
- A 10% increase in percent of riders paying a reduced fare corresponds with a 2.4% decrease in ridership change

AFC and AVL

Results of regression models for bus routes: Combined model

- The combined model (with variables from both service quality and rider characteristics) maintains the two predictive aspects: reliability and percentage of riders paying reduced fare.
- The proportion of reduced fares being significant doesn't mean loss of reduced fare trips from this model, although further analysis suggests that reduced fare trips did decrease relative to full-fare trips.
- Proportion of reduced fares is likely reflecting some other aspect of bus service (e.g. spatial distribution of bus routes or number of discretionary trips).

Additional hypotheses tested

- Percent minority riders on a route: once reduced fares are accounted for, percent minority has no further correlation with ridership gains or losses
- Long trips/short trips: no evidence that some trip lengths are more likely to be missing than others
- Bus only trips vs transfer trips: no evidence that "feeder" bus routes are more or less susceptible to ridership loss

Spatial differences

- Ridership still going up on bus routes serving East Boston, Chelsea, Revere
 - Blue Line subway ridership up ~3%
- Will require more analysis to match ridership changes to population growth
- Possible geographic impact of the harbor as a physical barrier- harder to bike and more expensive to take other modes

FY16 to FY17 change

AFC and AVL

Initial conclusions from analyses: Multiple factors impacting ridership

- Likely the increase of the pass multiple at the same time as growing competition contributed to the decrease in bus ridership
- No decrease in peak periods on subway
- Public transit is most competitive when it has dedicated Right of Way in congestion and in geographies that raise the costs of competing modes
- These services can be the most capital intensive and expensive to operate
- More on-street priority can help bus service be more reliable and competitive

Summary

- MBTA ridership trends are in line with peer agencies
- National concern because losses in a time of job and population growth, indicates a loss of market share
- For the MBTA bus, important factors include increase of the pass multiple, less reliable service, and growing competition
- Commuter Rail was relatively inelastic in this fare increase, but bus/subway riders changed their fare usage and tripmaking patterns

Next steps

Continue analysis and discussions with peer agencies

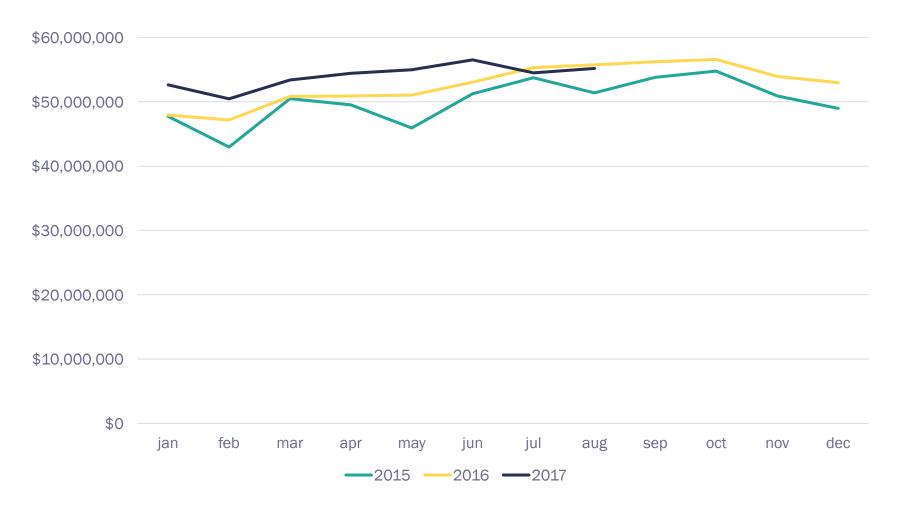
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APPENDIX

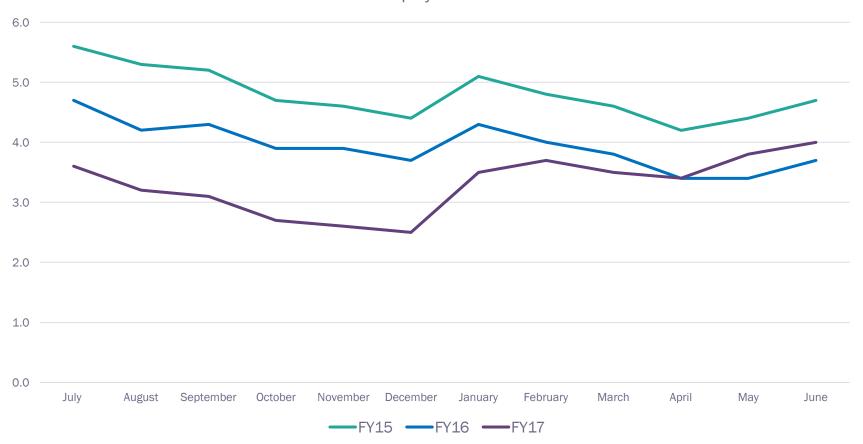
Revenue data – all revenue



MBTA accounting

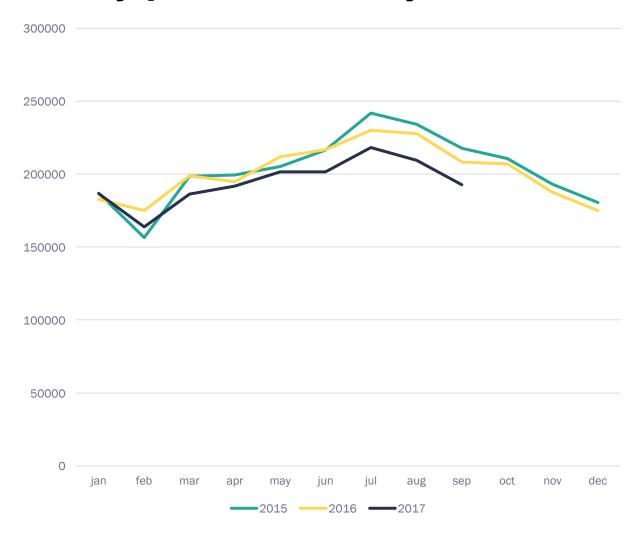
Unemployment

Boston-Cambridge-Nashua MSA Unemployment Rate



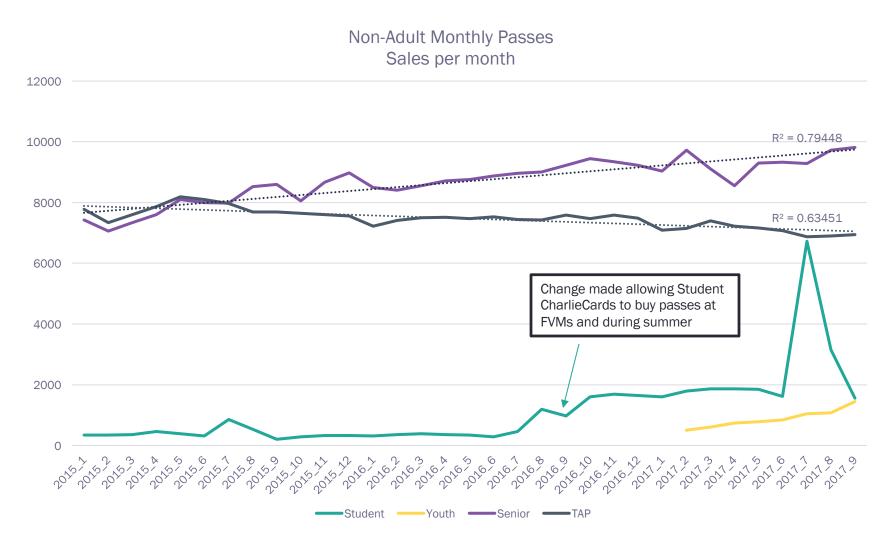
Bureau of Labor Statistics

7-Day passes sold by month





Reduced fare passes



AFC data

