



AFC 2.0

Project Management Update

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Key Takeaways

- The AFC 2.0 project continues to move ahead and is currently on schedule to deliver benefits to our customers

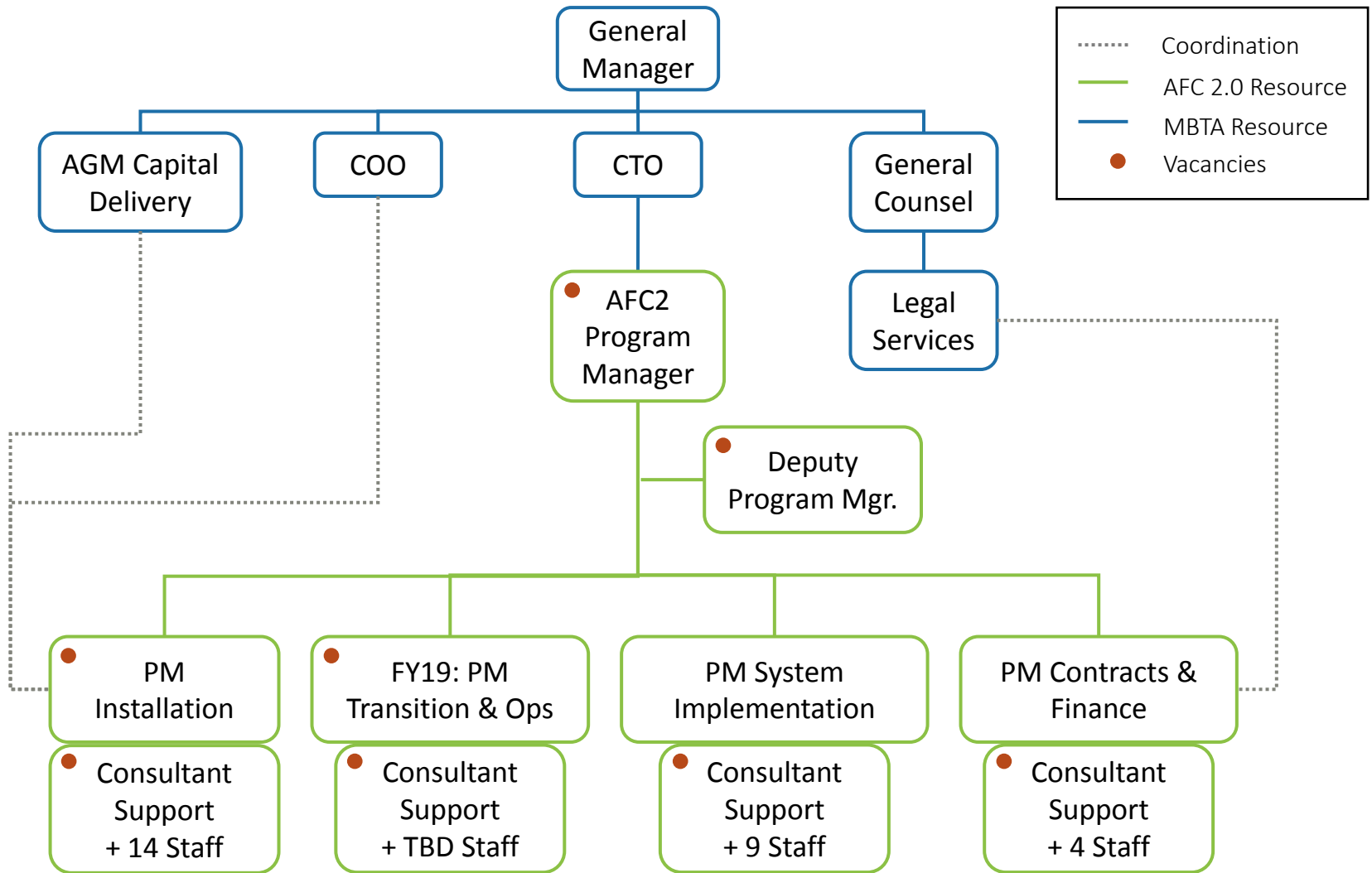
- The next six-months of this effort will include:
 - rapid expansion of the AFC2 team,
 - early works agreement, and
 - kickoff of the design review process

Goals

- Procurement Update
 - *Technical evaluation complete*
 - *Financial proposals received*
 - Award Systems Integrator (SI) contract in late fall
 - Early works agreement will allow specific work to begin before financial close
 - Commercial and financial close deadline March 2018
 - Design-Build Entity (DB) procurement on track to award 6-8 months after SI Financial Close
 - Revenue service commencement 2020
- Review build-out of the AFC2 Project Management Office
- Update on Program Manager recruitment
- Next steps

Next step in procurement:
financial proposal review

AFC2 Project Management Office



Recruitment: Program Manager

Recruitment Effort

- Position publically advertised
- Recruiting firm engaged
- Interviews have begun

Recruitment underway for a versatile senior leader who has demonstrated success managing large public-private capital programs.

Role of the Program Manager

- Reports to the CTO
- Subject to the oversight of the MBTA Chief Administrative Officer, MBTA General Manager
- Oversee and direct successful completion of the AFC2.0 program
- Provide leadership for a team of experts in a wide range of specialties
- Recruitment and retention of staff and consultant support
- Engage with internal and external stakeholders
- and MBTA Fiscal and Management Control Board

Next Six Months

RAPID EXPANSION OF THE AFC2 TEAM, CONTRACT NEGOTIATIONS, AND KICKOFF OF THE DESIGN REVIEW PROCESS

Upcoming Milestones

- Award Systems Integrator (SI) contract in late fall
- Contract negotiation
- Early works agreement signed
- Design review kicks off
- Commercial and financial close by March 2018
- DB procurement ongoing

Recruitment for AFC2 Team

- Program Manager and Project Managers will drive additional hiring
- Significant resources will be committed to installation and implementation
 - Leverage existing contracts, including CH2M and Jacobs
 - Hire additional staff

Early Works

- Conceptual design review
- Completion of cost-certain specifications
- Development of project schedule and project management plan
- Some installation work is allowable, but installation work on the gates is specifically excluded