

General Manager's Remarks

Fiscal and Management Control Board Meeting

December 18, 2017



Agenda

- FMCB's third Annual Report
- Winter resiliency update
- Orange Line pilot vehicles
- RIDE update
- Bus service update
- Going forward



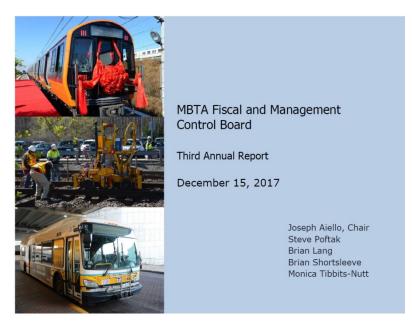
Third Annual Report

- While challenges still lie ahead, steady fiscal discipline, proven leadership have brought Authority to a turning point
- Transformation process turning the corner and gaining speed; but still a ways to go to show customers that improvements are meaningful, lasting, and for the long term



Third Annual Report

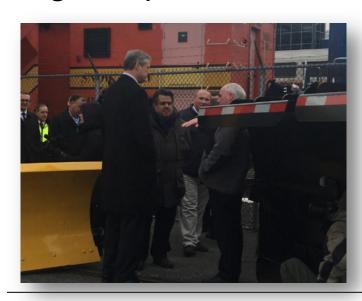
- Thanks to this Board, which held more than 115 public meetings since July 2015
- And to staff for their contributions





Winter Resiliency Update

- \$101 million invested in system and equipment upgrades
- Lessons learned, more coordination, new and better game plans







Orange Line Pilot Vehicles

 Arrived at Port Authority of New York and New Jersey on Friday

Expected to be in Boston area this week to start

testing







The RIDE Access Center (TRAC) Update

- The MBTA has improved RIDE performance in recent weeks by working with GCS and bringing in new resources
- Nonetheless, The MBTA has decided to transition The RIDE Access Center to a new vendor, with a new procurement to begin in the coming weeks
- The MBTA and GCS will work cooperatively to ensure that recent and ongoing improvements are maintained during the transition period
- The MBTA expects to select a new vendor in March and transition all operations to the new vendor by June



The RIDE Access Center (TRAC) Update

- Customers will see <u>no change</u> to the way they book trips or use The RIDE
- Employees will be given positions with the new vendor and a retention plan will be announced to employees by year end
- This important decision was made with RIDE customers in mind and included thoughtful input from The RIDE Taskforce and other key stakeholders

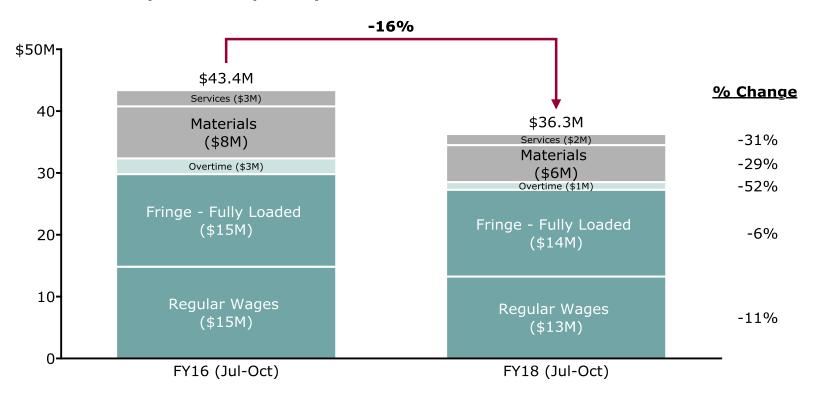


Bus Service

- Continue to focus on three prongs of our strategy
 - Management initiatives
 - Negotiations with labor unions
 - Testing the market through flexible contracting

MBTA's bus maintenance costs have declined 16% July thru October this year compared to the same period in FY16

Bus Maintenance Costs (Jul-Oct Comparison)



Note: costs include Everett Bus Shop, exclude Non-Revenue Shop, and exclude fuel; fully loaded fringe benefits costs include pension costs if funded at 5.00% discount rate instead of 7.75% and retiree health (OPEB) costs if fully funded



Going Forward

- Priorities: safety, investing in people, delivery of capital projects, digital future, stay committed to fiscal sustainability
- Implementation will require T to be lean, more efficient, smarter, fixated on execution
- Learn from experiences, continue on path to improved services for customers
- Always think about execution and follow through